



UPSC Mains 2018 Public Administration Optional Categorised Analysis (Paper-1) **SECTION "A"**

Q1. Answer the following questions in about 150 words each:

Q1. (a) "The scope of the discipline of Public Administration is determined by what an administrative system does." Does it mean that the scope of this discipline is boundaryless ? Explain. **(Introduction)**

(b) "The concepts of rationality and efficiency are intertwined in the bureaucratic analysis of Max Weber." Comment. **(Administrative Thought)**

(c) "New Public Service approach is an improvement over its predecessor, New Public Management." Discuss. **(introduction)**

(d) "A leader is a people's developer" (Napoleon). Which aspects of subordinates' development can be positively influenced by a leader ? Discuss. **(Administrative Behaviour)**

(e) "Herbert Simon's book Administrative Behavior presents a synthesis of the classical and behavioural approaches to the study of Public Administration." Explain. **(Administrative Behaviour)**

Q2. (a) Dwight Waldo in his book, The Administrative State emphatically mentions that the roots of administrative theory lie in political theory. Critically examine Waldo's contention. **(Administrative Thought)**

(b) "The Phenomenological Approach advocated by the New Public Administration has obstructed the path of theory building in Public Administration." Comment. **(Introduction)**

(c) Discuss the essential characteristics of public sector-centred and market-centred perspectives in Public Private Partnerships and also compare the two. **(Organizations)**

Q3. (a) Communication represents the "Nerves of Government" (Karl Deutsch). How can the communication system in the government be made more effective, responsive and motivational ? **(Administrative Behaviour)**

(b) "Political and administrative systems have reciprocal relationship." Discuss. **(Introduction)**

(c) "An effective Management Information System (MIS) is the key to successful headquarter-field relationships." Comment. **(Organizations)**

Q4. (a) "Form of an organisation influences the success of a public enterprise, but the choice of a form has always remained problematic." Discuss the statement in the context of the comparative merits and limitations of departments, corporations, companies and boards. Give illustrations. **(Organizations)**

(b) "Chester Barnard's model of 'Contribution-Satisfaction Equilibrium' is still considered a logical model of organisational motivation." Do you agree? Give arguments. **(Administrative Behaviour)**

(c) "The political approach to Public Administration stresses on the values of representativeness political responsiveness and accountability through elected officials to the citizenry" (David H. Rosebloom). Comment. **(Accountability and Control)**

SECTION "B"

Q5. Answer the following questions in about 150 words each:

Q5. (a) "The Journey of Administrative Law has moved much beyond A. V. Dicey." Comment. **(Administrative Law)**

(b) Edward Gibbon, the author of Decline and Fall of the Roman Empire remarked : "Corruption, the most infallible symptom of Constitutional liberty." Critically examine this statement. **(Accountability and Control)**

(c) To what extent has e-governance made the administrative system more citizen-oriented ? Can it (e-governance) be made more participative ? **(Techniques of Administrative Improvement)**

(d) "The issue of development of women is closely related to the issue of women in development." How can women become equal partners in the process of socio-economic development? **(Development Dynamics)**

(e) "The process of administrative development is generally slower than the p economic development." How can the speed of administrative development be made faster ? **(Development Dynamics)**

Q6. (a) In order to be development-oriented, bureaucracies need to be innovative, flexible, citizen-centric and result-oriented, but they are slow in imbibing these virtues in a democratic system. Do we need to go beyond the traditional models of bureaucracy and create alternative structures ? Elaborate. **(Development Dynamics)**

(b) "Administrative values have no value unless they are valued by all stakeholders of the

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governance system." Comment. **(Personnel Administration)**

(c) "Lateral entry is an antidote to the complacency in civil service." Discuss. **(Personnel Administration)**

Q7. (a) How does ethnocentrism impact development administration in achieving sustainable goals ? Argue with examples. **(Development Dynamics)**

(b) "Monetary policy of a country can help or hinder its development process." Discuss. **(Financial Administration)**

(c) "Sound Performance Auditing is impossible without systematic Performance or Outcome Budgeting." Explain the relationship between the two. **(Financial Administration)**

Q8. (a) "Administrative systems across the world can be understood only in their respective historical and social contexts." Explain the statement giving examples. **(Comparative Public Administration)**

(b) Currently, administrative training focusses more on improving efficiency than on transforming the attitudes and behaviour of civil servants. What type of training will you suggest to fill this gap ? Elaborate. **(Personnel Administration)**

(c) "A public policy without the active involvement of people in its formulation, implementation and evaluation is only a facade." How can this anomaly be corrected ? **(Public Policy)**



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