



(Exam Paper) UPSC IAS Mains 2000: Public Administration

Paper- I

Section A

1. Comment on any three of the following in not more than 200 words each:

(a) "Administrative efficiency is enhanced by keeping at a minimum the number of organizational levels through which a matter must pass before it is acted upon." – (Herbert A. Simon)

(b) "A science of administration would be a body of formal statements describing invariant relationships between measurable objects, units, or elements. Unquestionably, administrative research has produced definite precepts and hypotheses that are applicable to concrete situation." - (Fritz Morstein Marx)

(c) ... 'a more through consideration leads to the understanding that communication, authority, specialisation and purpose are all aspects comprehended in coordination.' (Chester I. Barnard)

(d) "Political environment conditions administrative system." - (F. W. Riggs)

2. 'The paradigms of public administration may be understood in terms of locus and focus.' - Golembiewski

In the light of the above statement describe the "five-paradigms" of Nicholas Henry about the evolution of the discipline of public administration.

3. "Information constitutes the life-blood of the functioning of organization." In the light of this statement, explain the utility and importance of communication in decision-making.

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4. What opportunities are available to All India Services and state services in career development?
Do you agree that days of generalists in modern administrative state are numbered?

Section B

5. Write short notes on any three of the following in not more than 200 words each:

- (a) Budget as an- instrument of socio-economic transformation.
- (b) Judicial control over administration in India and concept of judicial activism.
- (c) Effectiveness and utility of Central and State Administrative Tribunals.
- (d) Work study and work-measurement in Indian Administration.

6. Give reasons for the failure of Government of India to introduce the performance programme budgetary technique in Union Ministries. What type of budgetary system is being currently practised in India and why ?

7. "The weakest aspect of Indian Administrative System is utter disregard of accountability."
Examine the current mechanism for enforcing accountability. What steps are necessary to make it more effective ?

8. Critically examine the approach and methodology adopted by Fred W. Riggs in his study of prismatic and sala societies. What is valid-content of Raj Krishna's criticism of refraction?



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