

(Exam Paper) UPSC IAS Mains 2010: Public Administration

Paper- I

Section A

- 1. Answer any three of the following questions in not more than 200 words each: $20 \times 3 = 60$
- (a) "Not merely governance but good governance is the key factor in achieving the United Nations Millennium Goals (2000)." Explain.
- (b) "In McGregor's view, the managerial cosmology meaningfully addresses the understanding of manager and his role perceptions." Explain.
- (c) "The successful management leaders are found in Likert's 'System-4' approach to organizational leadership." Examine.
- **2.** (a) "Simon's identifying decision-making as the core field of public administration appears logical ,acceptable_ but his positivist underpinning is problematic." Critically examine the statement.
- (b) "New Public Management is dead; long live digital era of governance." Comment.
- 3. Discuss the impact of privatisation on public administration with special reference to: $20 \times 3 = 60$
- (a) the issue of users must pay
- (b) the Public Private Partnership
- (c) Outsourcing technique
- **4.** Examine the basic principles underlying citizen's charter $20 \times 3 = 60$ With special reference to

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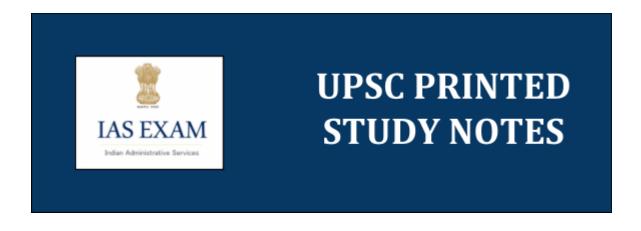
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- (a) Its administrative philosophy
- (b) Promoting public accountability
- (c) Ensuring standards of public service

Section B

5. Answer any three of the following questions in not more than 200 words each: 20 x3 =60

- (a) "The concept of development is multi-dimensional and ever-expanding." Explain.
- (b) "The Prismatic model of Riggs is equally applicable to developing as well as developed society." Comment.
- (c) "The market has become the new icon of developmentalism." Comment.
- (d) "Public administration can be portrayed as a wheel or relationships focused on the formulation and implementation of public policy." Explain.
- 6. (a) Explain the 'Peter Principle' in respect of promotion policy in a hierarchical organization.
- (b) Discuss in the connection the case for and against promotion based on seniority.
- **7.** (a) Distinguish fully between the syndicate method, role playing method, and T-Group taining method in personnel management.
- (b) Do you think that there is a sort of paradox between e-Governance and good governance? Explain fully.
- 8. (a) Distinguish between PPBS and performance budgeting.
- (b) Briefly discuss the principles of ensuring ethics in public service as recommended in the Nolan Committee Report (1994).
- (c) "Cost-benefit analysis is a very unsatisfactory view of evaluating public policy." Comment.



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